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QUESTION 11 If a project sponsor wants to know the current status and progress of a project, which of the following is the BEST approach to find this information? A. The project sponsor should obtain the current status from team members, put it into a presentation, and present it to the project manager for review. B. The scheduler should obtain the current status from team members, apply it to the baseline of the schedule, and run a report. C. The scheduler should obtain the current status from team members, update the project charter, project management plan, dashboard, and SOW; and then create a status report to provide to the project manager. D. The scheduler should obtain the current status from team members, update the risk register, and provide the information to the project champion for review. Answer: B

QUESTION 12 Which documents does a vendor rely on to commit funding and resources to a project? A. SOW. B. POC. C. SUD. D. MOU. Answer: B

QUESTION 13 A project coordinator logs potential events that can affect project constraints, and then records the results of brainstorm, TM of potential strategies. Which of the following documents should the project coordinator use? A. Risk register. B. Issue log. C. Communication plan. D. Status report. Answer: A

QUESTION 14 Which of the following describes how a project is related to a program? A. A program is a combination of multiple projects. B. A program contains an element of the project. C. A program is a part of a project. D. A program uses half of the project's budget. Answer: A

QUESTION 15 Which of the following is a key aspect of the Agile project management methodology? A. Test-driven. B. Daily standup meetings. C. Short project durations. D. Defined list of requirements. Answer: B

QUESTION 16 Which of the following are examples of organizational change? (Choose two.). A. Relocation. B. Scope. C. Business process. D. Schedule. E. Risk event. Answer: AC

QUESTION 17 A vendor has accepted a proposed project from a customer. Which of the following is MOST likely to be the first document created by the project manager? A. Project charter. B. Project management plan. C. Project statement of work. D. Project schedule. Answer: B

QUESTION 18 The PMO is responsible for: (Choose two.). A. managing the project plan, scope, risk, and budget. B. contributing expertise, deliverables, and estimates of costs. C. setting standards and practices for the organization and providing governance. D. outlining consequences of non-performance and coordinating between disparate projects. E. approving funding, developing the project schedule, and gathering high-level requirements. Answer: CD

QUESTION 19 Which of the following describes risk mitigation? A. The transfer of the risk to another entity or project inside or outside the organization, along with associated costs. B. The understanding of the risk with a detailed explanation of how the project intends to address the potential for occurrence. C. The quantification of the risk in terms of how much the risk could potentially cost the project or parent organization. D. The weighting or prioritization of the risk against all other identified risks within this project or others associated with it. Answer: B

QUESTION 20 A project manager has noticed poor attendance at status meetings. Which of the following strategies should the project manager use to improve attendance? (Choose two.) A. Provide an agenda before the status meeting. B. Adhere to an agenda and scheduled time. C. Add non-project-related items to the agenda. D. Add and discuss new agenda items throughout the meeting. E. Discard the action items at the conclusion of the meeting. Answer: AB

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